

Surviving the Perfect Storm – the Future of Coal

The Coal Institute – Summer Trade Seminar July 18, 2016

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			2015	20	43	
			Jan-16	7	17	
			Feb-16	13	22	
DUKE ENERGY.		Mar-16	0	0		
		Apr-16	0	0		
		May 16	Λ	26		

Date

2012 2013 Cliffside 5

Cliffside 6



Safe Harbor Statement

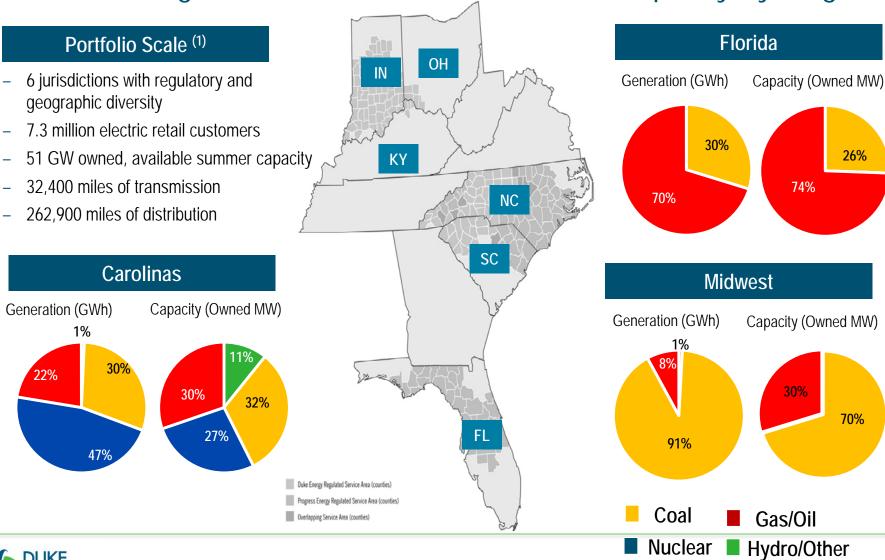
This document includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements are based on management's beliefs and assumptions.

These forward-looking statements are identified by terms and phrases such as "anticipate," "believe," "intend," "expect," "continue," "should," "could," "may," "plan," "project," "predict," "will," "potential," "forecast," "target," "quidance," "outlook," and similar expressions. Forward-looking statements involve risks and uncertainties that may cause actual results to be materially different from the results predicted. Factors that could cause actual results to differ materially from those indicated in any forward-looking statement include, but are not limited to: state, federal and foreign legislative and regulatory initiatives, including costs of compliance with existing and future environmental requirements or climate change, as well as rulings that affect cost and investment recovery or have an impact on rate structures or market prices; the extent and timing of the costs and liabilities relating to the Dan River ash basin release and compliance with current regulations and any future regulatory changes related to the management of coal ash; the ability to recover eligible costs, including those associated with future significant weather events, and earn an adequate return on investment through the regulatory process; the costs of decommissioning Crystal River Unit 3 could prove to be more extensive than amounts estimated and all costs may not be fully recoverable through the regulatory process; credit ratings of the company or its subsidiaries may be different from what is expected; costs and effects of legal and administrative proceedings, settlements, investigations and claims; industrial, commercial and residential growth or decline in service territories or customer bases resulting from customer usage patterns, including energy efficiency efforts and use of alternative energy sources including self-generation and distributed generation technologies; additional competition in electric markets and continued industry consolidation; political and regulatory uncertainty in other countries in which Duke Energy conducts business; the influence of weather and other natural phenomena on operations, including the economic, operational and other effects of severe storms, hurricanes, droughts and tornadoes; the ability to successfully operate electric generating facilities and deliver electricity to customers; the impact on facilities and business from a terrorist attack, cybersecurity threats, data security breaches and other catastrophic events; the inherent risks associated with the operation and potential construction of nuclear facilities, including environmental, health, safety, regulatory and financial risks; the timing and extent of changes in commodity prices, interest rates and foreign currency exchange rates and the ability to recover such costs through the regulatory process, where appropriate, and their impact on liquidity positions and the value of underlying assets; the results of financing efforts, including the ability to obtain financing on favorable terms, which can be affected by various factors, including credit ratings and general economic conditions; declines in the market prices of equity and fixed income securities and resultant cash funding requirements for defined benefit pension plans, other post-retirement benefit plans and nuclear decommissioning trust funds; construction and development risks associated with the completion of Duke Energy and its subsidiaries' capital investment projects in existing and new generation facilities, including risks related to financing, obtaining and complying with terms of permits, meeting construction budgets and schedules, and satisfying operating and environmental performance standards, as well as the ability to recover costs from customers in a timely manner or at all; changes in rules for regional transmission organizations, including changes in rate designs and new and evolving capacity markets, and risks related to obligations created by the default of other participants; the ability to control operation and maintenance costs; the level of creditworthiness of counterparties to transactions; employee workforce factors, including the potential inability to attract and retain key personnel; the ability of subsidiaries to pay dividends or distributions to Duke Energy Corporation holding company (the Parent); the performance of projects undertaken by our nonregulated businesses and the success of efforts to invest in and develop new opportunities; the effect of accounting pronouncements issued periodically by accounting standard-setting bodies; the impact of potential goodwill impairments; the ability to reinvest prospective undistributed earnings of foreign subsidiaries or repatriate such earnings on a tax-efficient basis; the expected timing and likelihood of completion of the proposed transaction with Piedmont, including the timing, receipt and terms and conditions of any required governmental and regulatory approvals of the proposed transaction that could reduce anticipated benefits or cause the parties to abandon the transaction, the diversion of management's time and attention from Duke Energy's ongoing business during this time period, the ability to maintain relationships with customers, employees or suppliers as well as the ability to successfully integrate the businesses and realize benefits and the risk that the credit ratings of the combined company or its subsidiaries may be different from what the companies expect; and the ability to successfully complete future merger, acquisition or divestiture plans.

Additional risks and uncertainties are identified and discussed in Duke Energy's and its subsidiaries' reports filed with the SEC and available at the SEC's website at www.sec.gov. In light of these risks, uncertainties and assumptions, the events described in the forward-looking statements might not occur or might occur to a different extent or at a different time than Duke Energy has described. Duke Energy undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.



Overview: Regulated Electric Generation and Capacity by Region

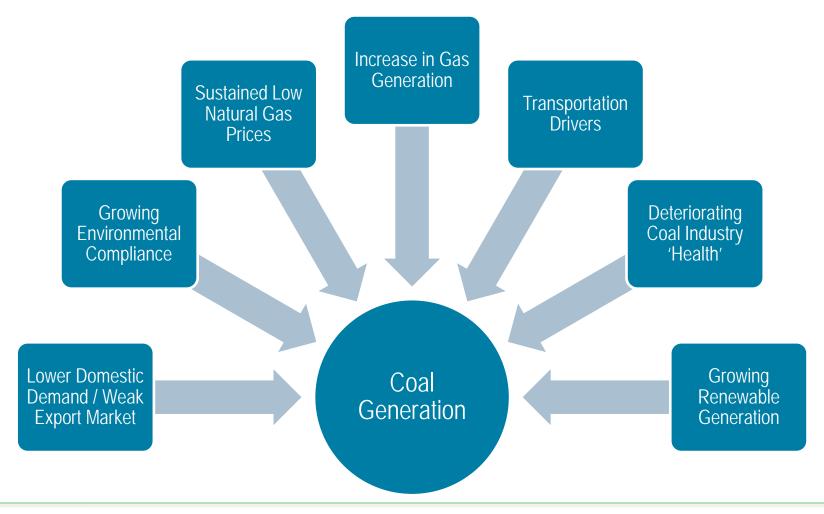




The STORM Volatility



Coal is Facing Enormous Challenges





Fuels and Systems Optimization (FSO) - Southeast Daily Process to Minimize Cost, Optimize and Ensure System Reliability

Supply

- Unit Capability
 - Ramp Rates
 - Heat Rates
 - Min/Max
- Unit Availability
- Fuel Costs (Market Price) / Availability
- Transportation Rates / Availability
- Purchase Power Opportunities

Unit
Commitment
and
Generation
Dispatch
Plan
(The Plan)

- Fuel Burn Forecast
- Hourly Unit Loading

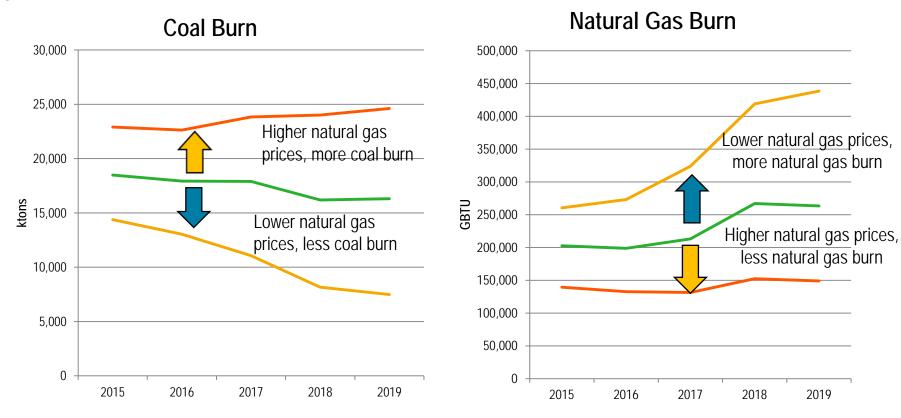
Demand

- Weather
- Load Forecast

FSO actively manages, evaluate and updates the Plan throughout each day.



Supporting Growing Gas Generation – Fuel Contract Flexibility Dynamic Dispatch and Fuel Forecast – Carolinas Illustrative Example



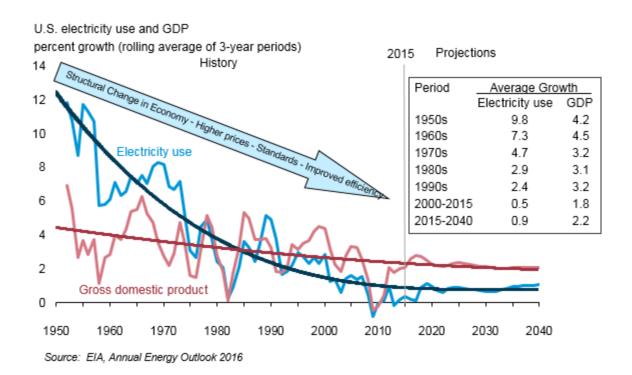
- Generation is dynamic. Fuel price relationships impact incremental dispatch and capacity factors.
- Flexibility required in contracting for forecasted coal and gas supply and transportation needs.



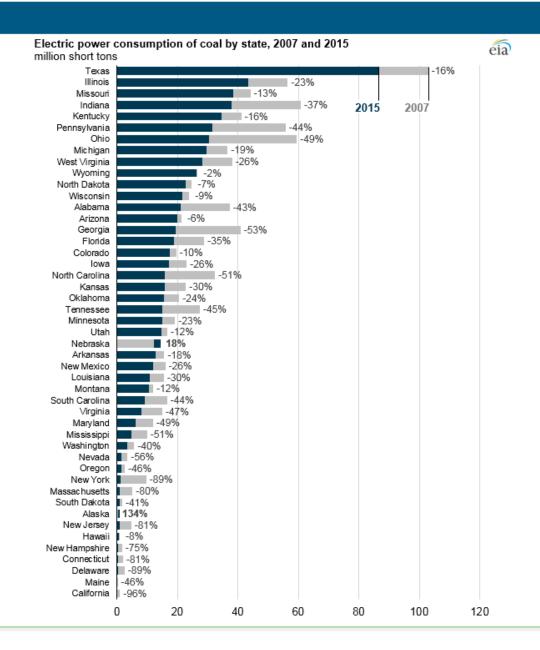
The FUTURE (according to EIA)



Electric use and economic growth



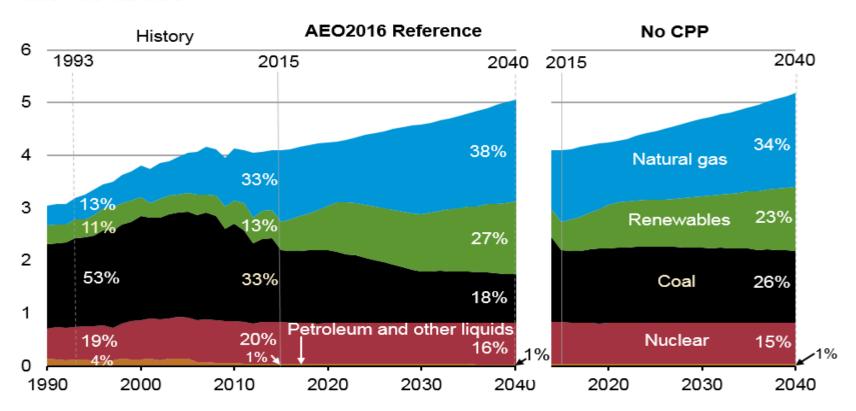






Electricity Generation by Source Type

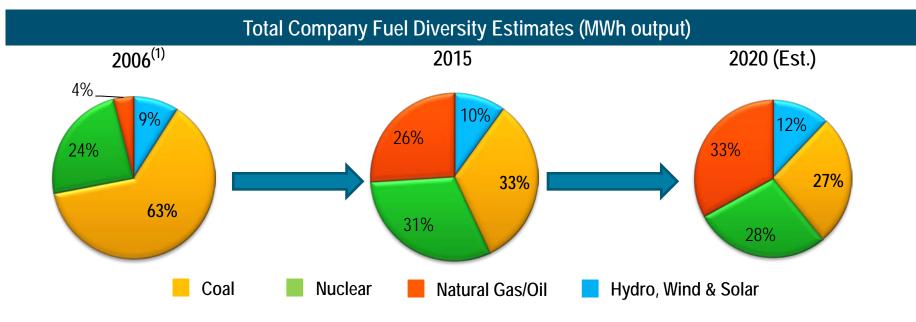
electricity net generation trillion kilowatthours



Source: EIA, Annual Energy Outlook 2016



Moving toward a lower carbon footprint and increased fuel diversity





CO₂ **3**28%

SO₂ **₹** 90%

NO_x **→** 68%

Reductions in emissions due to the following actions:

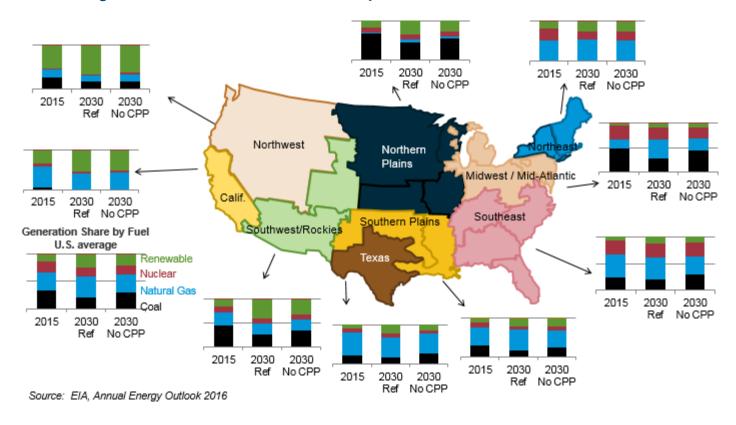
- Additions of pollution control systems
- Decreased coal generation
- Retirement of higher-emitting plants
- Increased natural gas generation



2006 data does not include Progress Energy.

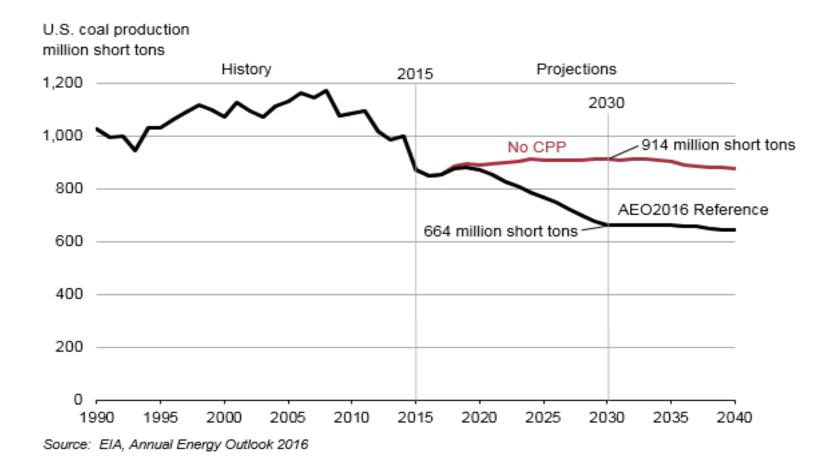
Data based on Duke Energy's ownership share of generating assets as of the end of each calendar year. The data exclude emissions from the commercial Midwest generation assets sold in April 2015, and include emissions from the NCEMPA generation assets (partial ownership interest in several Duke Energy Progress plants) purchased in August 2015.

The electricity generation mix varies widely across U.S. regions, which is likely to affect both compliance choices and costs



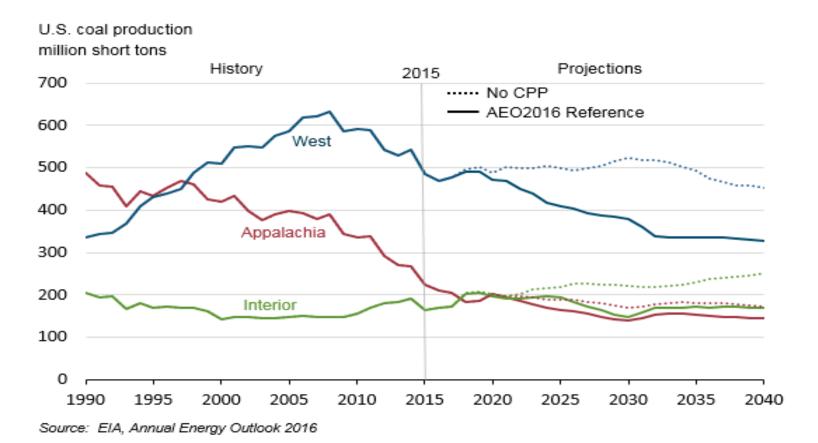


Reference case U.S. coal production in 2030 is 27% below its level in the No CPP case





Regional coal production is 17%-32% lower in the Reference case by 2040 than in the No CPP case





The APPROACH



Integrated Fuel Procurement Strategy

Aiming for an Integrated View

Risks: Delivery failure

- Pipeline construction delays and bottlenecks
- Mismatch of storage with volume swings
- Lags in coal production rampup
- Rail congestion
- · Exit of traditional coal sources

Risks: Price volatility

- · Coal spikes
- Gas spikes

Variables

- Delivery network
- Location
- Portfolio makeup and characteristics
- Price differentials
- · Compensation mechanisms

Risk management mechanisms

- Storage
- Firm contracts
- Flexible contracts
- · Greater operating flexibility
- Vertical integration up the supply chain
- Demand management
- · Portfolio reconfiguration
- Financial hedging

Generation portfolio model

Overcaution

- Excessive storage, fuel burn
- Overcommitment in supply

Complacency

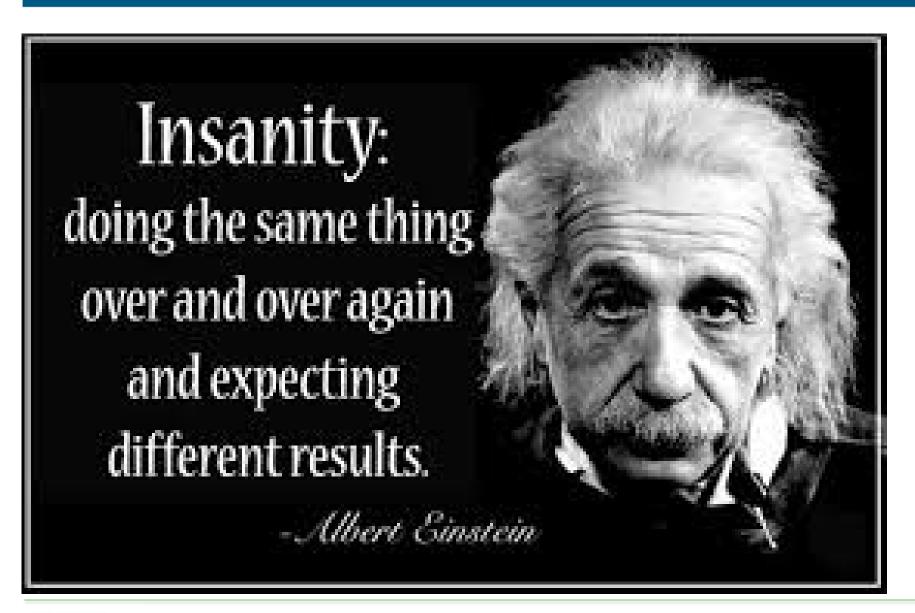
- Reliability risk
- Premature retirement

Short term: Dispatch efficiency Mid term:
Operating improvements
Contract reconfiguration

Long term: Supply security Portfolio robustness

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Questions?

